



Board of Managers Roles and Responsibilities

Arizona Care Network - Next, LLC's (ACN) Board of Managers is comprised of 21 voting members: 15 elected physicians, 2 appointed representatives from Dignity Health, 2 appointed representatives from Abrazo Community Health Network, ACN's Chief Executive Officer, and an elected Medicare Beneficiary Representative.

The Board of Managers meets at 6 p.m. on the 1st Thursday of every even month throughout the year, beginning in April (April, June, August, October, and December). Meetings are held at ACN's office, located at 4222 E. Thomas Road, Suite 400 (44th Street and Thomas) in Phoenix.

The Board of Managers collectively directs the business and clinical affairs of ACN, to include performing the functions and responsibilities of the governing body of the MSSP Enhanced ACO model, per ACN's agreement with CMS.

A physician is eligible to be elected by the Board of Managers to serve as a Physician Manager if he/she satisfies all of the following criteria:

- 1) The physician is a member in good standing of the medical staff of and/or maintains active clinical privileges at any licensed general acute care hospital or any other facility-based provider (e.g., ambulatory surgery center or other ambulatory facility) that contracts with ACN -or- the physician has been approved in advance by the Members or the Board of Managers as a Provider due to his/her professional relationships in the community and/or with other Providers.
- 2) The physician has executed, and maintains in full force and effect, a Physician Participation Agreement with Company, either directly or through his/her group.
- 3) The physician exhibits general leadership skills and is an advocate for ACN's clinical integration and ACO programs, among his or her peers in the medical profession.

Physician Managers are active and committed in providing leadership and direction in a variety of governance matters, several of which include:

- 1) considering and monitoring value-based payer contract opportunities
- 2) evaluating community providers interested in participating in the Network
- 3) establishing criteria for inviting Providers to participate in specific Alternative Payment Model (narrow; risk-based) Networks within ACN
- 4) developing and approving methodologies for financial incentives available to Providers
- 5) reviewing quality and utilization performance, and addressing performance as necessary
- 6) maximizing physician engagement in advancing ACN's model of care
- 7) fostering physician loyalty and coordination of care among all Providers, including Primary Care Physicians, medical specialists, acute care, and post-acute care providers
- 8) guiding the overall growth, development, and success of ACN